Early Learning Coalition of Santa Rosa County

November 10, 2026

Meeting Packet

Executive Committee

Finance Committee

Full Board

Early Learning Coalition of Santa Rosa County

AGENDA
Coalition Executive Committee Meeting
November 10, 2026
9:00 a.m.

- Call to Order — John Walker
- Public Comment
- Approval of Minutes *(Action Item)* — Mr. Walker
  - July 28, 2026
- Review of Joint Executive/Finance Minutes 9-22-26 *(Information Item)* — Mr. Walker
- John Walker Reappointment — Ms. Stuckey
- CEO's Report *(Information Item)* — Ms. Stuckey
  DEL Accountability Review--Final
  DEL Fiscal Review
  Coalition Annual Report
  Organizational Updates
- Announcements — Mr. Walker
- Adjourn — Mr. Walker

Early Learning Coalition of Santa Rosa County
Executive Committee Meeting Minutes
July 28, 2026, 9:00 AM

Attendees: *Executive Committee Members Present: Johnny Crane, Tarae Donaldson, John Walker, Anna Weaver; Staff Present: Ron Geri, Shannon Peterson, Megan Saye, Melissa Stuckey, Barbora Valovic*

Lead	Topic	Discussion
Chairperson Anna Weaver	**Call to Order**	Anna Weaver called the meeting to order at 9:01 a.m. A quorum was established.
Anna Weaver	**Public Comment**	There was none.
Anna Weaver	**Approval of Minutes**	Anna Weaver presented the minutes from the May 14, 2026, Executive Committee meeting. **John Walker made a motion to approve the minutes of May 14, 2026, Executive Committee Meeting, seconded by Johnny Crane. The motion carried unanimously.**
Anna Weaver	**CEO's Report**	Melissa Stuckey reported that the Coalition concluded another successful year and began the new fiscal year with its annual funding award. Staff will review departmental priorities, special-event budgets, travel, and upcoming conferences. The Coalition submitted presentation proposals for the upcoming AELC Training Camp, a staff-developed nap-time initiative and was invited to co-present the "Start with Heart" kindergarten-transition project with The Discovery Source. Assessments will begin in August, with most scheduled for September, and the Coalition is recruiting for a full-time position responsible for provider monitoring, policies and procedures, and board liaison duties. Fiscal monitoring resulted in one lease-related finding that is being corrected, the final programmatic monitoring report remains pending.
Anna Weaver	**Adjourn**	Anna Weaver adjourned the meeting at 9:14 a.m.

Early Learning Coalition of Santa Rosa County
Joint Executive and Finance Committee Meeting Minutes
September 22, 2026, 9:00 AM

Attendees: *Rachel Connell, Renee Cobb, Johnny Crane, Tarae Donaldson, Angela Evans, Bambi Sealy, John Walker, Anna Weaver; Staff: Ron Geri, Shannon Peterson, Megan Saye, Melissa Stuckey,*

Lead	Topic	Discussion
Chairperson Anna Weaver	**Call to Order**	Chair Anna Weaver called the Board Meeting to order at 9:00 a.m. There were no action items on the agenda and this this meeting was informational only.
Rachel Connell	**Public Comment**	There was none.
Anna Weaver	**CEO Evaluation (Information Item)**	The committee reviewed the previously distributed CEO evaluation. The committee chair commended Melissa Stuckey for consistently meeting objectives and excelling in her role. Ms. Stuckey commended the Coalition staff for the excellent work they do.
Melissa Stuckey	**CEO's Report**	Melissa Stuckey reported on the resignation of the Finance Director and the organization's ongoing financial review with the Division of Early Learning (DEL). Staff collaborated to submit the requested documentation after receiving an extension. An on-site review is expected in late October. The organization is coordinating with staff from ELC Hillsborough to obtain financial expertise and assistance with closing out FY 2025–2026. Staff member Laura Cauley will assist with the financial work. The CEO emphasized transparency and invited board members to review financial records as needed. Committee members recognized staff and external partners for their initiative and support during the transition.
Megan Saye	**Client Services/CCR&R Report**	Megan Saye reported that Storybook Village planning was progressing, with 25 vendors registered, five food trucks, five guest readers, bounce houses, a petting zoo, and special guests. Approximately $600 for the petting zoo will be paid from unrestricted funds. Pictures with Santa are scheduled for December 5, from 10:00 a.m. to 2:00 p.m., at the Santa Rosa Auditorium.

Shannon Peterson	**Education Programs Report**	• The Pathways to Kindergarten Summit is planned for October 12 in partnership with the Santa Rosa County School District to support kindergarten transitions and collaboration between VPK and kindergarten educators. • The new teacher resource room at the Milton office is nearing completion. • A recent provider training drew more than 30 attendees. • Provider performance improved significantly in FY 2025–2026: 16 providers received an excellent designation, compared with one the prior year; no providers received below-expectations or unsatisfactory ratings
Ron Geri	**Utilization Report**	Ron presented the August utilization report. The adjusted surplus, excluding the UPI overage, was reported at $42,588**.** No TAP enrollments had been recorded at the time of the report. VPK enrollment stood at approximately 1,025.
Anna Weaver	**Announcements**	Tarae Donaldson promoted the Pensacola State College Fall Career Fair, scheduled for Thursday from 10:00 a.m. to 2:00 p.m., and encouraged members to share the event with job seekers and employers.
Anna Weaver	**Adjournment**	Anna Weaver adjourned the meeting at 9:32 a.m.

Early Learning Coalition of Santa Rosa County

AGENDA
Coalition Finance Committee Meeting
November 10, 2026
9:30 a.m.

➢ Call to Order	John Walker
➢ Public Comment	
➢ Approval of Minutes *(Action Item)* • July 28, 2026	Mr. Walker
➢ Review of Joint Executive/Finance Minutes 9-22-26 *(Information Item)*	Mr. Walker
➢ Financials • June 2026 *(Action Item)* • July, August, & September 2026 *(Action Item)*	Mr. Walker Cindy Schundelmier Laura Cauley
➢ Proposed Budget Revision (Action Item)	Mr. Walker
➢ Announcements	Mr. Walker
➢ Adjourn	Mr. Walker

Early Learning Coalition of Santa Rosa County
Finance Committee Meeting Minutes
July 28, 2026, 9:30 AM

Attendees: *Finance Committee Members Present: Johnny Crane, John Walker, Anna Weaver; Staff Present: Ron Geri, Shannon Peterson, Megan Saye, Barbora Valovic, Melissa Stuckey; Members Present: Renee Cobb, Tarae Donaldson*

Lead	Topic	Discussion
Treasurer John Walker	**Call to Order**	John Walker called the Finance Committee meeting to order at 9:30 a.m. A quorum was established.
John Walker	**Public Comment**	There was none.
John Walker	**Approval of Minutes**	John Walker presented the minutes from the May 14, 2026, Finance Committee Meeting. **Anna Weaver made a motion to approve the minutes from the May 14, 2026, Finance Committee Meeting, seconded by Johnny Crane. The motion carried unanimously.**
Barbora Valovic	**April 2026 and May 2026 Financials**	Barbora Valovic presented the financial for April and May 2026. May billing included estimated June expenses, resulting in a temporary net income of approximately $176,000 that will be used to cover those costs. As of the end of May, spending was at 87.82%, and the Coalition remained within its overall budget restrictions. **Anna Weaver made a motion to approve the financials for April and May 2026, seconded by Johnny Crane. The motion carried unanimously.**
Barbora Valovic Ron Geri	**Proposed FY 26-27 Budget**	The Coalition received its initial Notice of Award for fiscal year 2026–2027, totaling approximately $9.4 million, with additional funding expected in later award rounds. Due to current reductions in School Readiness, VPK, and other program funding, the Coalition adjusted spending for supplies, events, provider purchases, and travel while continuing to prioritize child care slots. The Coalition will operate within the approved budget and seek written guidance from DEL if required program assessment costs exceed the designated funding. **Anna Weaver made a motion to approve the budget as presented, seconded by Johnny Crane. The motion carried unanimously.**
John Walker	**Adjourn**	John Walker adjourned the meeting at 10:07 a.m.

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Balance Sheet

As of Jun 30, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
11001 Regions - Pace	828,489.39
11002 SYNOVUS BANK	4,593.71
11010 Petty Cash	23.50
Total Bank Accounts	**$833,106.60**
Accounts Receivable	
11400 Grants Receivable	9.00
11500 TAP	2,007.92
Total Accounts Receivable	**$2,016.92**
Other Current Assets	
13000 Prepaid Expenses	28,639.05
Total Other Current Assets	**$28,639.05**
Total Current Assets	**$863,762.57**
Fixed Assets	
15000 Furniture and Equipment	29,925.00
17100 Accum Depr - Furn and Equip	-29,925.00
Total Fixed Assets	**$0.00**
Other Assets	
18600 Other Assets	
18610 ROU Gulf Breeze Asset	44,961.00
18620 ROU Milton Asset	213,820.00
Total for 18600 Other Assets	**$258,781.00**
18700 Security Deposits Asset	6,167.52
Total Other Assets	**$264,948.52**
Total Assets	**$1,128,711.09**
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
20100 Accounts Payable	565,253.78
Total Accounts Payable	**$565,253.78**
Credit Cards	
20102 Accounts Payable - Credit Cards	$0.00
0875 Melissa Stuckey - NEW	4,827.54
3598 Megan Saye	102.38
4968 Barbora Valovic	-46.01
Total for 20102 Accounts Payable - Credit Cards	**$4,883.91**

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Balance Sheet

As of Jun 30, 2026

	Total
Total Credit Cards	**$4,883.91**
Other Current Liabilities	
24100 Accrued Leave and Payroll	111,548.07
25800 Unearned or Deferred Revenue	25,710.63
Total Other Current Liabilities	**$137,258.70**
Total Current Liabilities	**$707,396.39**
Long-term Liabilities	
27100 Notes, Mortgages, and Leases	
27110 ROU Gulf Breeze Liability	44,997.00
27120 ROU Milton Liability	213,913.00
Total for 27100 Notes, Mortgages, and Leases	**$258,910.00**
Total Long-term Liabilities	**$258,910.00**
Total Liabilities	**$966,306.39**
Equity	
32000 Unrestricted Net Assets	172,185.07
Net Income	-9,780.37
Total Equity	**$162,404.70**
Total Liabilities and Equity	**$1,128,711.09**

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Profit and Loss by Month

June 2026

	Jun 2026	Total
Income		
43400 DOE/FLOEL Grants	**437,347.90**	**$437,347.90**
43429 Local Match	4,165.91	4,165.91
43450 Interest Income-Restricted	9.70	9.70
46800 In-Kind Match Revenue	2,309.61	2,309.61
Total Income	**443,833.12**	**$443,833.12**
Gross Profit	**443,833.12**	**$443,833.12**
Expenses		
60000 Salary & Wages	**42,503.02**	**$42,503.02**
60050 Fringe Benefits	**13,275.10**	**$13,275.10**
60100 Advertising & Public Relations	4,950.00	4,950.00
60130 Communication Cost	**1,722.06**	**$1,722.06**
60135 Postage & Freight	105.51	105.51
60145 Contract Services	**447,524.68**	**$447,524.68**
60160 Depreciation and Use Allowance	12,626.21	12,626.21
60195 Equipment - Rental/Lease	306.47	306.47
60210 Bank Charges	147.00	147.00
60220 Insurance	**522.70**	**$522.70**
60240 Maintenance and Repair	1,476.02	1,476.02
60250 Materials and Supplies	**83,935.17**	**$83,935.17**
60300 Professional Services	**2,612.04**	**$2,612.04**
60330 Rental Cost	**9,424.29**	**$9,424.29**
60370 Travel Cost	**2,188.37**	**$2,188.37**
60400 Office Supplies & Furniture <1k	4,010.78	4,010.78
60500 Information Technology	**607.19**	**$607.19**
60900 Miscellaneous Expenses	127.26	127.26
67800 In-Kind Match Expense	**2,309.61**	**$2,309.61**
Total Expenses	**630,373.48**	**$630,373.48**
Net Operating Income	**-186,540.36**	**-$186,540.36**
Net Income	**-186,540.36**	**-$186,540.36**

Budget vs. Actuals FY 2025/2026
June 2026

	JUN 2026				TOTAL			
	Actual	Budget	Over Budget	% of Budget	Actual	Budget	Over Budget	% of Budget
Income								
43400 DOE/FLOEL Grants	**437,347.90**	**871,378.75**	**-434,030.85**	**50.19 %**	**$437,347.90**	**$871,378.75**	**-$434,030.85**	**50.19 %**
43429 Local Match	4,165.91	3,900.00	265.91	106.82 %	4,165.91	3,900.00	265.91	106.82 %
43450 Interest Income-Restricted	9.70	12.50	-2.80	77.6 %	9.70	12.50	-2.80	77.6 %
44400 TAP Program		275.00	-275.00	0.0 %		275.00	-275.00	0.0 %
44475 UFLCL-ELF		125.00	-125.00	0.0 %		125.00	-125.00	0.0 %
46800 In-Kind Match Revenue	2,309.61	4,166.67	-1,857.06	55.43 %	2,309.61	4,166.67	-1,857.06	55.43 %
Total Income	**443,833.12**	**879,857.92**	**-436,024.80**	**50.44 %**	**$443,833.12**	**$879,857.92**	**-$436,024.80**	**50.44 %**
Gross Profit	**443,833.12**	**879,857.92**	**-436,024.80**	**50.44 %**	**$443,833.12**	**$879,857.92**	**-$436,024.80**	**50.44 %**
Expenses								
60000 Salary & Wages	**42,503.02**	**59,089.08**	**-16,586.06**	**71.93 %**	**$42,503.02**	**$59,089.08**	**-$16,586.06**	**71.93 %**
60050 Fringe Benefits	**13,275.10**	**18,652.66**	**-5,377.56**	**71.17 %**	**$13,275.10**	**$18,652.66**	**-$5,377.56**	**71.17 %**
60100 Advertising & Public Relations	4,950.00	416.67	4,533.33	1187.99 %	4,950.00	416.67	4,533.33	1187.99 %
60130 Communication Cost	**1,722.06**	**1,916.67**	**-194.61**	**89.85 %**	**$1,722.06**	**$1,916.67**	**-$194.61**	**89.85 %**
60135 Postage & Freight	105.51	45.83	59.68	230.22 %	105.51	45.83	59.68	230.22 %
60145 Contract Services	**447,524.68**	**730,640.33**	**-283,115.65**	**61.25 %**	**$447,524.68**	**$730,640.33**	**-$283,115.65**	**61.25 %**
60160 Depreciation and Use Allowance	12,626.21		12,626.21		12,626.21		12,626.21	
60195 Equipment - Rental/Lease	306.47	448.33	-141.86	68.36 %	306.47	448.33	-141.86	68.36 %
60200 Equipment and Other Capital		**1,666.66**	**-1,666.66**	**0.0 %**		**$1,666.66**	**-$1,666.66**	**0.0 %**
60210 Bank Charges	147.00	225.00	-78.00	65.33 %	147.00	225.00	-78.00	65.33 %
60220 Insurance	**522.70**	**791.66**	**-268.96**	**66.03 %**	**$522.70**	**$791.66**	**-$268.96**	**66.03 %**
60240 Maintenance and Repair	1,476.02	500.00	976.02	295.2 %	1,476.02	500.00	976.02	295.2 %
60250 Materials and Supplies	**83,935.17**	**34,251.41**	**49,683.76**	**245.06 %**	**$83,935.17**	**$34,251.41**	**$49,683.76**	**245.06 %**
60270 Membership & Subscriptions		416.67	-416.67	0.0 %		416.67	-416.67	0.0 %
60300 Professional Services	**2,612.04**	**7,565.50**	**-4,953.46**	**34.53 %**	**$2,612.04**	**$7,565.50**	**-$4,953.46**	**34.53 %**
60310 Publication and Printing Cost		291.67	-291.67	0.0 %		291.67	-291.67	0.0 %
60330 Rental Cost	**9,424.29**	**10,254.25**	**-829.96**	**91.91 %**	**$9,424.29**	**$10,254.25**	**-$829.96**	**91.91 %**
60350 Training and Education Cost		1,250.00	-1,250.00	0.0 %		1,250.00	-1,250.00	0.0 %
60370 Travel Cost	**2,188.37**	**3,808.33**	**-1,619.96**	**57.46 %**	**$2,188.37**	**$3,808.33**	**-$1,619.96**	**57.46 %**
60400 Office Supplies & Furniture <1k	4,010.78	1,188.33	2,822.45	337.51 %	4,010.78	1,188.33	2,822.45	337.51 %
60500 Information Technology	**607.19**	**1,179.25**	**-572.06**	**51.49 %**	**$607.19**	**$1,179.25**	**-$572.06**	**51.49 %**
60600 Employee Related Expenses		259.58	-259.58	0.0 %		259.58	-259.58	0.0 %
60900 Miscellaneous Expenses	127.26	833.37	-706.11	15.27 %	127.26	833.37	-706.11	15.27 %
67800 In-Kind Match Expense	**2,309.61**	**4,166.67**	**-1,857.06**	**55.43 %**	**$2,309.61**	**$4,166.67**	**-$1,857.06**	**55.43 %**
Total Expenses	**630,373.48**	**879,857.92**	**-249,484.44**	**71.64 %**	**$630,373.48**	**$879,857.92**	**-$249,484.44**	**71.64 %**
Net Operating Income	**-186,540.36**	**0.00**	**-186,540.36**		**-$186,540.36**	**$0.00**	**-$186,540.36**	
Net Income	**-186,540.36**	**0.00**	**-186,540.36**		**-$186,540.36**	**$0.00**	**-$186,540.36**	

Cauley 7/1/26

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

11001 Regions - Pace, Period Ending 06/30/2026

RECONCILIATION REPORT

Reconciled on: 07/01/2026

Reconciled by: Laura Cauley

7/1/2026

Barbora Valovic

Any changes made to transactions after this date aren't included in this report.

Summary	USD
Statement beginning balance	804,795.93
Service charge	-147.00
Interest earned	9.70
Checks and payments cleared (99)	-855,736.84
Deposits and other credits cleared (3)	892,896.08
Statement ending balance	841,817.87
Uncleared transactions as of 06/30/2026	-13,348.51
Register balance as of 06/30/2026	828,469.36

Details

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

11002 SYNOVUS BANK, Period Ending 06/30/2026

RECONCILIATION REPORT

Reconciled on: 07/15/2026

Reconciled by: Laura Cauley

Any changes made to transactions after this date aren't included in this report.

Summary	USD
Statement beginning balance	4,593.71
Checks and payments cleared (0)	0.00
Deposits and other credits cleared (0)	0.00
Statement ending balance	4,593.71
Register balance as of 06/30/2026	4,593.71

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Balance Sheet

As of Jul 31, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
11001 Regions - Pace	939,198.47
11002 SYNOVUS BANK	4,593.71
11010 Petty Cash	23.50
Total Bank Accounts	**$943,815.68**
Accounts Receivable	
11400 Grants Receivable	768,728.18
11500 TAP	2,007.92
Total Accounts Receivable	**$770,736.10**
Other Current Assets	
13000 Prepaid Expenses	$28,670.99
13020 VPK	232,966.31
Total for 13000 Prepaid Expenses	**$261,637.30**
Total Other Current Assets	**$261,637.30**
Total Current Assets	**$1,976,189.08**
Fixed Assets	
15000 Furniture and Equipment	29,925.00
17100 Accum Depr - Furn and Equip	-29,925.00
Total Fixed Assets	**$0.00**
Other Assets	
18600 Other Assets	
18610 ROU Gulf Breeze Asset	44,961.00
18620 ROU Milton Asset	213,820.00
Total for 18600 Other Assets	**$258,781.00**
18700 Security Deposits Asset	6,167.52
Total Other Assets	**$264,948.52**
Total Assets	**$2,241,137.60**
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
20100 Accounts Payable	700,887.71
Total Accounts Payable	**$700,887.71**
Credit Cards	
20102 Accounts Payable - Credit Cards	$0.00
0875 Melissa Stuckey - NEW	2,399.36
3598 Megan Saye	169.31
3606 Shannon Peterson	34.00
4968 Barbora Valovic	-46.01
Total for 20102 Accounts Payable - Credit Cards	**$2,556.66**

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Balance Sheet

As of Jul 31, 2026

	Total
Total Credit Cards	**$2,556.66**
Other Current Liabilities	
20200 Grant Advances	$0.00
20210 School Readiness	498,823.20
20220 VPK	306,055.48
Total for 20200 Grant Advances	**$804,878.68**
24100 Accrued Leave and Payroll	68,989.75
25800 Unearned or Deferred Revenue	$21,546.63
25820 VPK	232,966.31
Total for 25800 Unearned or Deferred Revenue	**$254,512.94**
Total Other Current Liabilities	**$1,128,381.37**
Total Current Liabilities	**$1,831,825.74**
Long-term Liabilities	
27100 Notes, Mortgages, and Leases	
27110 ROU Gulf Breeze Liability	44,997.00
27120 ROU Milton Liability	213,913.00
Total for 27100 Notes, Mortgages, and Leases	**$258,910.00**
Total Long-term Liabilities	**$258,910.00**
Total Liabilities	**$2,090,735.74**
Equity	
32000 Unrestricted Net Assets	162,404.70
Net Income	-12,002.84
Total Equity	**$150,401.86**
Total Liabilities and Equity	**$2,241,137.60**

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Profit and Loss by Month

July 2026

	Jul 2026	Total
Income		
43400 DOE/FLOEL Grants	**535,752.87**	**$535,752.87**
43429 Local Match	4,164.00	4,164.00
43450 Interest Income-Restricted	8.65	8.65
Total Income	**539,925.52**	**$539,925.52**
Gross Profit	**539,925.52**	**$539,925.52**
Expenses		
60000 Salary & Wages	**54,072.96**	**$54,072.96**
60050 Fringe Benefits	**17,763.32**	**$17,763.32**
60130 Communication Cost	**1,685.90**	**$1,685.90**
60135 Postage & Freight	-4.06	-4.06
60145 Contract Services	**451,905.05**	**$451,905.05**
60195 Equipment - Rental/Lease	296.80	296.80
60210 Bank Charges	170.00	170.00
60220 Insurance	**519.61**	**$519.61**
60240 Maintenance and Repair	1,586.96	1,586.96
60250 Materials and Supplies	**1,672.84**	**$1,672.84**
60270 Membership & Subscriptions	2,696.00	2,696.00
60300 Professional Services	**2,320.88**	**$2,320.88**
60330 Rental Cost	**9,578.00**	**$9,578.00**
60370 Travel Cost	**1,891.86**	**$1,891.86**
60400 Office Supplies & Furniture <1k	1,409.27	1,409.27
60500 Information Technology	**728.36**	**$728.36**
60900 Miscellaneous Expenses	3,634.61	3,634.61
Total Expenses	**551,928.36**	**$551,928.36**
Net Operating Income	**-12,002.84**	**-$12,002.84**
Net Income	**-12,002.84**	**-$12,002.84**

Budget vs. Actuals Month FY26/27

July 2026

	JUL 2026				TOTAL			
	Actual	Budget	Over Budget	% of Budget	Actual	Budget	Over Budget	% of Budget
Income								
43400 DOE/FLOEL Grants	**535,752.87**	**867,774.76**	**-332,021.89**	**61.74 %**	**$535,752.87**	**$867,774.76**	**-$332,021.89**	**61.74 %**
43429 Local Match	4,164.00	4,100.00	64.00	101.56 %	4,164.00	4,100.00	64.00	101.56 %
43450 Interest Income-Restricted	8.65	12.50	-3.85	69.2 %	8.65	12.50	-3.85	69.2 %
44400 TAP Program		275.00	-275.00	0.0 %		275.00	-275.00	0.0 %
44475 UFLCL-ELF		125.00	-125.00	0.0 %		125.00	-125.00	0.0 %
46800 In-Kind Match Revenue		4,166.67	-4,166.67	0.0 %		4,166.67	-4,166.67	0.0 %
Total Income	**539,925.52**	**876,453.93**	**-336,528.41**	**61.6 %**	**$539,925.52**	**$876,453.93**	**-$336,528.41**	**61.6 %**
Gross Profit	**539,925.52**	**876,453.93**	**-336,528.41**	**61.6 %**	**$539,925.52**	**$876,453.93**	**-$336,528.41**	**61.6 %**
Expenses								
60000 Salary & Wages	**54,072.96**	**59,089.09**	**-5,016.13**	**91.51 %**	**$54,072.96**	**$59,089.09**	**-$5,016.13**	**91.51 %**
60050 Fringe Benefits	**17,763.32**	**18,652.67**	**-889.35**	**95.23 %**	**$17,763.32**	**$18,652.67**	**-$889.35**	**95.23 %**
60100 Advertising & Public Relations		416.66	-416.66	0.0 %		416.66	-416.66	0.0 %
60130 Communication Cost	**1,685.90**	**1,916.66**	**-230.76**	**87.96 %**	**$1,685.90**	**$1,916.66**	**-$230.76**	**87.96 %**
60135 Postage & Freight	-4.06	45.84	-49.90	-8.86 %	-4.06	45.84	-49.90	-8.86 %
60145 Contract Services	**451,905.05**	**727,536.42**	**-275,631.37**	**62.11 %**	**$451,905.05**	**$727,536.42**	**-$275,631.37**	**62.11 %**
60195 Equipment - Rental/Lease	296.80	448.34	-151.54	66.2 %	296.80	448.34	-151.54	66.2 %
60200 Equipment and Other Capital		**1,666.67**	**-1,666.67**	**0.0 %**		**$1,666.67**	**-$1,666.67**	**0.0 %**
60210 Bank Charges	170.00	225.00	-55.00	75.56 %	170.00	225.00	-55.00	75.56 %
60220 Insurance	**519.61**	**791.68**	**-272.07**	**65.63 %**	**$519.61**	**$791.68**	**-$272.07**	**65.63 %**
60240 Maintenance and Repair	1,586.96	500.00	1,086.96	317.39 %	1,586.96	500.00	1,086.96	317.39 %
60250 Materials and Supplies	**1,672.84**	**34,163.67**	**-32,490.83**	**4.9 %**	**$1,672.84**	**$34,163.67**	**-$32,490.83**	**4.9 %**
60270 Membership & Subscriptions	2,696.00	416.66	2,279.34	647.05 %	2,696.00	416.66	2,279.34	647.05 %
60300 Professional Services	**2,320.88**	**7,565.49**	**-5,244.61**	**30.68 %**	**$2,320.88**	**$7,565.49**	**-$5,244.61**	**30.68 %**
60310 Publication and Printing Cost		291.66	-291.66	0.0 %		291.66	-291.66	0.0 %
60330 Rental Cost	**9,578.00**	**10,254.25**	**-676.25**	**93.41 %**	**$9,578.00**	**$10,254.25**	**-$676.25**	**93.41 %**
60350 Training and Education Cost		1,250.00	-1,250.00	0.0 %		1,250.00	-1,250.00	0.0 %
60370 Travel Cost	**1,891.86**	**3,596.00**	**-1,704.14**	**52.61 %**	**$1,891.86**	**$3,596.00**	**-$1,704.14**	**52.61 %**
60400 Office Supplies & Furniture <1k	1,409.27	1,188.34	220.93	118.59 %	1,409.27	1,188.34	220.93	118.59 %
60500 Information Technology	**728.36**	**1,179.25**	**-450.89**	**61.76 %**	**$728.36**	**$1,179.25**	**-$450.89**	**61.76 %**
60600 Employee Related Expenses		259.61	-259.61	0.0 %		259.61	-259.61	0.0 %
60900 Miscellaneous Expenses	3,634.61	833.25	2,801.36	436.2 %	3,634.61	833.25	2,801.36	436.2 %
67800 In-Kind Match Expense		**4,166.72**	**-4,166.72**	**0.0 %**		**$4,166.72**	**-$4,166.72**	**0.0 %**
Total Expenses	**551,928.36**	**876,453.93**	**-324,525.57**	**62.97 %**	**$551,928.36**	**$876,453.93**	**-$324,525.57**	**62.97 %**
Net Operating Income	**-12,002.84**	**0.00**	**-12,002.84**		**-$12,002.84**	**$0.00**	**-$12,002.84**	
Net Income	**-12,002.84**	**0.00**	**-12,002.84**		**-$12,002.84**	**$0.00**	**-$12,002.84**	

L. Cauley 8/18/26

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

11001 Regions - Pace, Period Ending 07/31/2026

RECONCILIATION REPORT

Reconciled on: 08/18/2026

Reconciled by: Laura Cauley

Any changes made to transactions after this date aren't included in this report.

Summary

	USD
Statement beginning balance	841,817.87
Service charge	-170.00
Interest earned	8.65
Checks and payments cleared (68)	-694,966.64
Deposits and other credits cleared (2)	804,878.68
Statement ending balance	951,568.56
Uncleared transactions as of 07/31/2026	
Register balance as of 07/31/2026	-12,390.12
Cleared transactions after 07/31/2026	939,178.44
Uncleared transactions after 07/31/2026	0.00
Register balance as of 08/18/2026	-54,760.46
	884,417.98

Details

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

11002 SYNOVUS BANK, Period Ending 07/31/2026

L Cauley 8/6/26

RECONCILIATION REPORT

Reconciled on: 08/06/2026

Reconciled by: Laura Cauley

Any changes made to transactions after this date aren't included in this report.

Summary

	USD
Statement beginning balance	4,593.71
Checks and payments cleared (0)	0.00
Deposits and other credits cleared (0)	0.00
Statement ending balance	4,593.71
Register balance as of 07/31/2026	4,593.71
Cleared transactions after 07/31/2026	0.00
Uncleared transactions after 07/31/2026	-3,401.94
Register balance as of 08/06/2026	1,191.77

Additional Information

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Balance Sheet

As of Aug 31, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
11001 Regions - Pace	873,300.83
11002 SYNOVUS BANK	1,163.03
11010 Petty Cash	23.50
Total Bank Accounts	**$874,487.36**
Accounts Receivable	
11400 Grants Receivable	930,575.88
11500 TAP	1,855.92
Total Accounts Receivable	**$932,431.80**
Other Current Assets	
13000 Prepaid Expenses	$29,212.35
13020 VPK	386,004.50
Total for 13000 Prepaid Expenses	**$415,216.85**
Total Other Current Assets	**$415,216.85**
Total Current Assets	**$2,222,136.01**
Fixed Assets	
15000 Furniture and Equipment	29,925.00
17100 Accum Depr - Furn and Equip	-29,925.00
Total Fixed Assets	**$0.00**
Other Assets	
18600 Other Assets	
18610 ROU Gulf Breeze Asset	44,961.00
18620 ROU Milton Asset	213,820.00
Total for 18600 Other Assets	**$258,781.00**
18700 Security Deposits Asset	6,167.52
Total Other Assets	**$264,948.52**
Total Assets	**$2,487,084.53**
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
20100 Accounts Payable	766,771.46
Total Accounts Payable	**$766,771.46**
Credit Cards	
20102 Accounts Payable - Credit Cards	$0.00
0875 Melissa Stuckey - NEW	2,304.14
4968 Barbora Valovic	-46.01
Total for 20102 Accounts Payable - Credit Cards	**$2,258.13**

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Balance Sheet

As of Aug 31, 2026

	Total
Total Credit Cards	**$2,258.13**
Other Current Liabilities	
20200 Grant Advances	$0.00
20210 School Readiness	598,823.20
20220 VPK	356,055.48
Total for 20200 Grant Advances	**$954,878.68**
24100 Accrued Leave and Payroll	67,215.03
25800 Unearned or Deferred Revenue	$17,378.63
25820 VPK	202,511.72
Total for 25800 Unearned or Deferred Revenue	**$219,890.35**
Total Other Current Liabilities	**$1,241,984.06**
Total Current Liabilities	**$2,011,013.65**
Long-term Liabilities	
27100 Notes, Mortgages, and Leases	
27110 ROU Gulf Breeze Liability	44,997.00
27120 ROU Milton Liability	213,913.00
Total for 27100 Notes, Mortgages, and Leases	**$258,910.00**
Total Long-term Liabilities	**$258,910.00**
Total Liabilities	**$2,269,923.65**
Equity	
32000 Unrestricted Net Assets	162,404.70
Net Income	54,756.18
Total Equity	**$217,160.88**
Total Liabilities and Equity	**$2,487,084.53**

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Profit and Loss by Month
August 2026

	Aug 2026	Total
Income		
43400 DOE/FLOEL Grants	**742,346.76**	**$742,346.76**
43429 Local Match	4,168.00	4,168.00
43450 Interest Income-Restricted	6.53	6.53
Total Income	**746,521.29**	**$746,521.29**
Gross Profit	**746,521.29**	**$746,521.29**
Expenses		
60000 Salary & Wages	**46,800.86**	**$46,800.86**
60050 Fringe Benefits	**14,328.69**	**$14,328.69**
60130 Communication Cost	**1,774.04**	**$1,774.04**
60135 Postage & Freight	47.99	47.99
60145 Contract Services	**596,264.05**	**$596,264.05**
60195 Equipment - Rental/Lease	363.93	363.93
60210 Bank Charges	141.50	141.50
60220 Insurance	**509.14**	**$509.14**
60240 Maintenance and Repair	164.88	164.88
60250 Materials and Supplies	**3,436.16**	**$3,436.16**
60300 Professional Services	**1,920.70**	**$1,920.70**
60330 Rental Cost	**10,126.73**	**$10,126.73**
60370 Travel Cost	**158.50**	**$158.50**
60400 Office Supplies & Furniture <1k	2,352.22	2,352.22
60500 Information Technology	**958.94**	**$958.94**
60600 Employee Related Expenses	373.75	373.75
60900 Miscellaneous Expenses	40.19	40.19
Total Expenses	**679,762.27**	**$679,762.27**
Net Operating Income	**66,759.02**	**$66,759.02**
Net Income	**66,759.02**	**$66,759.02**

Budget vs. Actuals Month FY26/27

August 2026

	AUG 2026				TOTAL			
	Actual	Budget	Over Budget	% of Budget	Actual	Budget	Over Budget	% of Budget
Income								
43400 DOE/FLOEL Grants	**742,346.76**	**867,774.76**	**-125,428.00**	**85.55 %**	**$742,346.76**	**$867,774.76**	**-$125,428.00**	**85.55 %**
43429 Local Match	4,168.00	4,100.00	68.00	101.66 %	4,168.00	4,100.00	68.00	101.66 %
43450 Interest Income-Restricted	6.53	12.50	-5.97	52.24 %	6.53	12.50	-5.97	52.24 %
44400 TAP Program		275.00	-275.00	0.0 %		275.00	-275.00	0.0 %
44475 UFLCL-ELF		125.00	-125.00	0.0 %		125.00	-125.00	0.0 %
46800 In-Kind Match Revenue		4,166.67	-4,166.67	0.0 %		4,166.67	-4,166.67	0.0 %
Total Income	**746,521.29**	**876,453.93**	**-129,932.64**	**85.18 %**	**$746,521.29**	**$876,453.93**	**-$129,932.64**	**85.18 %**
Gross Profit	**746,521.29**	**876,453.93**	**-129,932.64**	**85.18 %**	**$746,521.29**	**$876,453.93**	**-$129,932.64**	**85.18 %**
Expenses								
60000 Salary & Wages	**46,800.86**	**59,089.09**	**-12,288.23**	**79.2 %**	**$46,800.86**	**$59,089.09**	**-$12,288.23**	**79.2 %**
60050 Fringe Benefits	**14,328.69**	**18,652.67**	**-4,323.98**	**76.82 %**	**$14,328.69**	**$18,652.67**	**-$4,323.98**	**76.82 %**
60100 Advertising & Public Relations		416.66	-416.66	0.0 %		416.66	-416.66	0.0 %
60130 Communication Cost	**1,774.04**	**1,916.66**	**-142.62**	**92.56 %**	**$1,774.04**	**$1,916.66**	**-$142.62**	**92.56 %**
60135 Postage & Freight	47.99	45.84	2.15	104.69 %	47.99	45.84	2.15	104.69 %
60145 Contract Services	**596,264.05**	**727,536.42**	**-131,272.37**	**81.96 %**	**$596,264.05**	**$727,536.42**	**-$131,272.37**	**81.96 %**
60195 Equipment - Rental/Lease	363.93	448.34	-84.41	81.17 %	363.93	448.34	-84.41	81.17 %
60200 Equipment and Other Capital		**1,666.67**	**-1,666.67**	**0.0 %**		**$1,666.67**	**-$1,666.67**	**0.0 %**
60210 Bank Charges	141.50	225.00	-83.50	62.89 %	141.50	225.00	-83.50	62.89 %
60220 Insurance	**509.14**	**791.68**	**-282.54**	**64.31 %**	**$509.14**	**$791.68**	**-$282.54**	**64.31 %**
60240 Maintenance and Repair	164.88	500.00	-335.12	32.98 %	164.88	500.00	-335.12	32.98 %
60250 Materials and Supplies	**3,436.16**	**34,163.67**	**-30,727.51**	**10.06 %**	**$3,436.16**	**$34,163.67**	**-$30,727.51**	**10.06 %**
60270 Membership & Subscriptions		416.66	-416.66	0.0 %		416.66	-416.66	0.0 %
60300 Professional Services	**1,920.70**	**7,565.49**	**-5,644.79**	**25.39 %**	**$1,920.70**	**$7,565.49**	**-$5,644.79**	**25.39 %**
60310 Publication and Printing Cost		291.66	-291.66	0.0 %		291.66	-291.66	0.0 %
60330 Rental Cost	**10,126.73**	**10,254.25**	**-127.52**	**98.76 %**	**$10,126.73**	**$10,254.25**	**-$127.52**	**98.76 %**
60350 Training and Education Cost		1,250.00	-1,250.00	0.0 %		1,250.00	-1,250.00	0.0 %
60370 Travel Cost	**158.50**	**3,596.00**	**-3,437.50**	**4.41 %**	**$158.50**	**$3,596.00**	**-$3,437.50**	**4.41 %**
60400 Office Supplies & Furniture <1k	2,352.22	1,188.34	1,163.88	197.94 %	2,352.22	1,188.34	1,163.88	197.94 %
60500 Information Technology	**958.94**	**1,179.25**	**-220.31**	**81.32 %**	**$958.94**	**$1,179.25**	**-$220.31**	**81.32 %**
60600 Employee Related Expenses	373.75	259.58	114.17	143.98 %	373.75	259.58	114.17	143.98 %
60900 Miscellaneous Expenses	40.19	833.28	-793.09	4.82 %	40.19	833.28	-793.09	4.82 %
67800 In-Kind Match Expense		**4,166.72**	**-4,166.72**	**0.0 %**		**$4,166.72**	**-$4,166.72**	**0.0 %**
Total Expenses	**679,762.27**	**876,453.93**	**-196,691.66**	**77.56 %**	**$679,762.27**	**$876,453.93**	**-$196,691.66**	**77.56 %**
Net Operating Income	**66,759.02**	**0.00**	**66,759.02**		**$66,759.02**	**$0.00**	**$66,759.02**	
Net Income	**66,759.02**	**0.00**	**66,759.02**		**$66,759.02**	**$0.00**	**$66,759.02**	

L. Cauley 9/16/26

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

11001 Regions - Pace, Period Ending 08/31/2026

RECONCILIATION REPORT

Reconciled on: 09/16/2026

Reconciled by: Laura Cauley

Any changes made to transactions after this date aren't included in this report.

Summary	USD
Statement beginning balance	951,568.56
Service charge	-141.50
Interest earned	6.53
Checks and payments cleared (74)	-763,186.46
Deposits and other credits cleared (2)	700,196.47
Statement ending balance	888,443.61
Uncleared transactions as of 08/31/2026	-44,443.57
Register balance as of 08/31/2026	844,000.04
Cleared transactions after 08/31/2026	0.00
Uncleared transactions after 08/31/2026	-24,586.70
Register balance as of 09/16/2026	819,413.34

Details

L. Cauley 9/9/26

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

11002 SYNOVUS BANK, Period Ending 08/31/2026

RECONCILIATION REPORT

Reconciled on: 09/09/2026

Reconciled by: Laura Cauley

Any changes made to transactions after this date aren't included in this report.

Summary

	USD
Statement beginning balance	4,593.71
Checks and payments cleared (2)	-3,430.68
Deposits and other credits cleared (0)	0.00
Statement ending balance	1,163.03
Register balance as of 08/31/2026	1,163.03

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Balance Sheet

As of Sep 30, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
11001 Regions - Pace	919,223.23
11002 SYNOVUS BANK	20,721.72
11010 Petty Cash	23.50
Total Bank Accounts	**$939,968.45**
Accounts Receivable	
11400 Grants Receivable	1,591,922.95
11500 TAP	1,855.92
Total Accounts Receivable	**$1,593,778.87**
Other Current Assets	
13000 Prepaid Expenses	$28,776.83
13020 VPK	352,348.18
Total for 13000 Prepaid Expenses	**$381,125.01**
Total Other Current Assets	**$381,125.01**
Total Current Assets	**$2,914,872.33**
Fixed Assets	
15000 Furniture and Equipment	29,925.00
17100 Accum Depr - Furn and Equip	-29,925.00
Total Fixed Assets	**$0.00**
Other Assets	
18600 Other Assets	
18610 ROU Gulf Breeze Asset	44,961.00
18620 ROU Milton Asset	213,820.00
Total for 18600 Other Assets	**$258,781.00**
18700 Security Deposits Asset	6,167.52
Total Other Assets	**$264,948.52**
Total Assets	**$3,179,820.85**
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
20100 Accounts Payable	710,521.51
Total Accounts Payable	**$710,521.51**
Credit Cards	
20102 Accounts Payable - Credit Cards	$0.00
0875 Melissa Stuckey - NEW	1,810.96
4968 Barbora Valovic	-46.01
Total for 20102 Accounts Payable - Credit Cards	**$1,764.95**

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Balance Sheet

As of Sep 30, 2026

	Total
Total Credit Cards	**$1,764.95**
Other Current Liabilities	
20200 Grant Advances	$0.00
20210 School Readiness	1,059,216.20
20220 VPK	559,800.48
Total for 20200 Grant Advances	**$1,619,016.68**
24100 Accrued Leave and Payroll	37,012.83
25800 Unearned or Deferred Revenue	$13,210.13
25820 VPK	321,893.87
Total for 25800 Unearned or Deferred Revenue	**$335,104.00**
Total Other Current Liabilities	**$1,991,133.51**
Total Current Liabilities	**$2,703,419.97**
Long-term Liabilities	
27100 Notes, Mortgages, and Leases	
27110 ROU Gulf Breeze Liability	44,997.00
27120 ROU Milton Liability	213,913.00
Total for 27100 Notes, Mortgages, and Leases	**$258,910.00**
Total Long-term Liabilities	**$258,910.00**
Total Liabilities	**$2,962,329.97**
Equity	
32000 Unrestricted Net Assets	162,404.70
Net Income	55,086.18
Total Equity	**$217,490.88**
Total Liabilities and Equity	**$3,179,820.85**

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Profit and Loss by Month
September 2026

	Sep 2026	Total
Income		
43400 DOE/FLOEL Grants	**808,393.80**	**$808,393.80**
43429 Local Match	4,168.50	4,168.50
43450 Interest Income-Restricted	7.09	7.09
Total Income	**812,569.39**	**$812,569.39**
Gross Profit	**812,569.39**	**$812,569.39**
Expenses		
60000 Salary & Wages	**44,663.11**	**$44,663.11**
60050 Fringe Benefits	**14,379.08**	**$14,379.08**
60100 Advertising & Public Relations	95.41	95.41
60130 Communication Cost	**1,765.92**	**$1,765.92**
60135 Postage & Freight	73.25	73.25
60145 Contract Services	**728,800.22**	**$728,800.22**
60195 Equipment - Rental/Lease	307.62	307.62
60210 Bank Charges	143.00	143.00
60220 Insurance	**508.18**	**$508.18**
60240 Maintenance and Repair	430.74	430.74
60250 Materials and Supplies	**3,198.99**	**$3,198.99**
60300 Professional Services	**3,494.39**	**$3,494.39**
60310 Publication and Printing Cost	76.49	76.49
60330 Rental Cost	**9,775.64**	**$9,775.64**
60370 Travel Cost	**938.26**	**$938.26**
60400 Office Supplies & Furniture <1k	656.16	656.16
60500 Information Technology	**891.94**	**$891.94**
60600 Employee Related Expenses	668.81	668.81
60900 Miscellaneous Expenses	1,372.18	1,372.18
Total Expenses	**812,239.39**	**$812,239.39**
Net Operating Income	**330.00**	**$330.00**
Net Income	**330.00**	**$330.00**

Budget vs. Actuals Month FY26/27

September 2026

	SEP 2026				TOTAL			
	Actual	Budget	Over Budget	% of Budget	Actual	Budget	Over Budget	% of Budget
Income								
43400 DOE/FLOEL Grants	**808,393.80**	**867,774.76**	**-59,380.96**	**93.16 %**	**$808,393.80**	**$867,774.76**	**-$59,380.96**	**93.16 %**
43429 Local Match	4,168.50	4,100.00	68.50	101.67 %	4,168.50	4,100.00	68.50	101.67 %
43450 Interest Income-Restricted	7.09	12.50	-5.41	56.72 %	7.09	12.50	-5.41	56.72 %
44400 TAP Program		275.00	-275.00	0.0 %		275.00	-275.00	0.0 %
44475 UFLCL-ELF		125.00	-125.00	0.0 %		125.00	-125.00	0.0 %
46800 In-Kind Match Revenue		4,166.67	-4,166.67	0.0 %		4,166.67	-4,166.67	0.0 %
Total Income	**812,569.39**	**876,453.93**	**-63,884.54**	**92.71 %**	**$812,569.39**	**$876,453.93**	**-$63,884.54**	**92.71 %**
Gross Profit	**812,569.39**	**876,453.93**	**-63,884.54**	**92.71 %**	**$812,569.39**	**$876,453.93**	**-$63,884.54**	**92.71 %**
Expenses								
60000 Salary & Wages	**44,663.11**	**59,089.09**	**-14,425.98**	**75.59 %**	**$44,663.11**	**$59,089.09**	**-$14,425.98**	**75.59 %**
60050 Fringe Benefits	**14,379.08**	**18,652.67**	**-4,273.59**	**77.09 %**	**$14,379.08**	**$18,652.67**	**-$4,273.59**	**77.09 %**
60100 Advertising & Public Relations	95.41	416.66	-321.25	22.9 %	95.41	416.66	-321.25	22.9 %
60130 Communication Cost	**1,765.92**	**1,916.66**	**-150.74**	**92.14 %**	**$1,765.92**	**$1,916.66**	**-$150.74**	**92.14 %**
60135 Postage & Freight	73.25	45.84	27.41	159.79 %	73.25	45.84	27.41	159.79 %
60145 Contract Services	**728,800.22**	**727,536.42**	**1,263.80**	**100.17 %**	**$728,800.22**	**$727,536.42**	**$1,263.80**	**100.17 %**
60195 Equipment - Rental/Lease	307.62	448.34	-140.72	68.61 %	307.62	448.34	-140.72	68.61 %
60200 Equipment and Other Capital		**1,666.67**	**-1,666.67**	**0.0 %**		**$1,666.67**	**-$1,666.67**	**0.0 %**
60210 Bank Charges	143.00	225.00	-82.00	63.56 %	143.00	225.00	-82.00	63.56 %
60220 Insurance	**508.18**	**791.68**	**-283.50**	**64.19 %**	**$508.18**	**$791.68**	**-$283.50**	**64.19 %**
60240 Maintenance and Repair	430.74	500.00	-69.26	86.15 %	430.74	500.00	-69.26	86.15 %
60250 Materials and Supplies	**3,198.99**	**34,163.67**	**-30,964.68**	**9.36 %**	**$3,198.99**	**$34,163.67**	**-$30,964.68**	**9.36 %**
60270 Membership & Subscriptions		416.66	-416.66	0.0 %		416.66	-416.66	0.0 %
60300 Professional Services	**3,494.39**	**7,565.49**	**-4,071.10**	**46.19 %**	**$3,494.39**	**$7,565.49**	**-$4,071.10**	**46.19 %**
60310 Publication and Printing Cost	76.49	291.66	-215.17	26.23 %	76.49	291.66	-215.17	26.23 %
60330 Rental Cost	**9,775.64**	**10,254.25**	**-478.61**	**95.33 %**	**$9,775.64**	**$10,254.25**	**-$478.61**	**95.33 %**
60350 Training and Education Cost		1,250.00	-1,250.00	0.0 %		1,250.00	-1,250.00	0.0 %
60370 Travel Cost	**938.26**	**3,596.00**	**-2,657.74**	**26.09 %**	**$938.26**	**$3,596.00**	**-$2,657.74**	**26.09 %**
60400 Office Supplies & Furniture <1k	656.16	1,188.34	-532.18	55.22 %	656.16	1,188.34	-532.18	55.22 %
60500 Information Technology	**891.94**	**1,179.25**	**-287.31**	**75.64 %**	**$891.94**	**$1,179.25**	**-$287.31**	**75.64 %**
60600 Employee Related Expenses	668.81	259.58	409.23	257.65 %	668.81	259.58	409.23	257.65 %
60900 Miscellaneous Expenses	1,372.18	833.28	538.90	164.67 %	1,372.18	833.28	538.90	164.67 %
67800 In-Kind Match Expense		**4,166.72**	**-4,166.72**	**0.0 %**		**$4,166.72**	**-$4,166.72**	**0.0 %**
Total Expenses	**812,239.39**	**876,453.93**	**-64,214.54**	**92.67 %**	**$812,239.39**	**$876,453.93**	**-$64,214.54**	**92.67 %**
Net Operating Income	**330.00**	**0.00**	**330.00**		**$330.00**	**$0.00**	**$330.00**	
Net Income	**330.00**	**0.00**	**330.00**		**$330.00**	**$0.00**	**$330.00**	

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

11001 Regions - Pace, Period Ending 09/30/2026

RECONCILIATION REPORT

Reconciled on: 10/20/2026

Reconciled by: Laura Cauley

Any changes made to transactions after this date aren't included in this report.

Summary

	USD
Statement beginning balance	888,443.61
Service charge	-143.00
Interest earned	7.09
Checks and payments cleared (89)	-890,104.96
Deposits and other credits cleared (3)	930,645.27
Statement ending balance	928,848.01
Uncleared transactions as of 09/30/2026	-9,624.78
Register balance as of 09/30/2026	919,223.23
Cleared transactions after 09/30/2026	0.00
Uncleared transactions after 09/30/2026	12,500.00
Register balance as of 10/20/2026	931,723.23

Details

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

11002 SYNOVUS BANK, Period Ending 06/30/2026

RECONCILIATION REPORT

Reconciled on: 07/15/2026

Reconciled by: Laura Cauley

Any changes made to transactions after this date aren't included in this report.

Summary	USD
Statement beginning balance	4,593.71
Checks and payments cleared (0)	0.00
Deposits and other credits cleared (0)	0.00
Statement ending balance	4,593.71
Register balance as of 06/30/2026	4,593.71

SANTA ROSA CO. SCHOOL READINESS COALITION INC.

Profit and Loss by Month

July-September, 2026

	Jul 2026	Aug 2026	Sep 2026	Total
Income				
43400 DOE/FLOEL Grants	**535,752.87**	**742,346.76**	**808,393.80**	**$2,086,493.43**
43429 Local Match	4,164.00	4,168.00	4,168.50	12,500.50
43450 Interest Income-Restricted	8.65	6.53	7.09	22.27
Total Income	**539,925.52**	**746,521.29**	**812,569.39**	**$2,099,016.20**
Gross Profit	**539,925.52**	**746,521.29**	**812,569.39**	**$2,099,016.20**
Expenses				
60000 Salary & Wages	**54,072.96**	**46,800.86**	**44,663.11**	**$145,536.93**
60050 Fringe Benefits	**17,763.32**	**14,328.69**	**14,379.08**	**$46,471.09**
60100 Advertising & Public Relations			95.41	95.41
60130 Communication Cost	**1,685.90**	**1,774.04**	**1,765.92**	**$5,225.86**
60135 Postage & Freight	-4.06	47.99	73.25	117.18
60145 Contract Services	**451,905.05**	**596,264.05**	**728,800.22**	**$1,776,969.32**
60195 Equipment - Rental/Lease	296.80	363.93	307.62	968.35
60210 Bank Charges	170.00	141.50	143.00	454.50
60220 Insurance	**519.61**	**509.14**	**508.18**	**$1,536.93**
60240 Maintenance and Repair	1,586.96	164.88	430.74	2,182.58
60250 Materials and Supplies	**1,672.84**	**3,436.16**	**3,198.99**	**$8,307.99**
60270 Membership & Subscriptions	2,696.00			2,696.00
60300 Professional Services	**2,320.88**	**1,920.70**	**3,494.39**	**$7,735.97**
60310 Publication and Printing Cost			76.49	76.49
60330 Rental Cost	**9,578.00**	**10,126.73**	**9,775.64**	**$29,480.37**
60370 Travel Cost	**1,891.86**	**158.50**	**938.26**	**$2,988.62**
60400 Office Supplies & Furniture <1k	1,409.27	2,352.22	656.16	4,417.65
60500 Information Technology	**728.36**	**958.94**	**891.94**	**$2,579.24**
60600 Employee Related Expenses		373.75	668.81	1,042.56
60900 Miscellaneous Expenses	3,634.61	40.19	1,372.18	5,046.98
Total Expenses	**551,928.36**	**679,762.27**	**812,239.39**	**$2,043,930.02**
Net Operating Income	**-12,002.84**	**66,759.02**	**330.00**	**$55,086.18**
Net Income	**-12,002.84**	**66,759.02**	**330.00**	**$55,086.18**

Early Learning Coalition of Santa Rosa County

NOA 9/01/2026

	2026-2027 Budget Approved 7.28.2026			2026-2027 Proposed Budget for Approval 11.10.2026			Increase/(Decrease) 2026-2027 Proposed Budget	
Revenue								
43400 · Division of Early Learning Grants								
School Readiness, GOLD SEAL & QPI	$ 6,250,833.00	65.62%		$ 6,324,381.00	66.39%		$ 73,548.00	Funding awarded 9/1/2026 Revert and Reappropriate
SR PLUS	-	0.00%		42,908.00	0.45%		42,908.00	Funding awarded 9/1/2026 Revert and Reappropriate
VPK	3,079,499.00	32.33%		3,079,499.00	32.33%		-	
VPK - Program Assessment	14,666.00	0.15%		14,666.00	0.15%		-	
43429 · Local Match	37,500.00	0.39%		37,500.00	0.39%		-	
43430 · Other Grants	-	0.00%		-	0.00%		-	
43450 · Interest Income-Restricted	150.00	0.00%		150.00	0.00%		-	
44400 · TAP Program	3,300.00	0.03%		3,300.00	0.03%		-	
44475 · University of Florida Program	1,500.00	0.02%		1,500.00	0.02%		-	
44500 · Public Contributions	-	0.00%		-	0.00%		-	
46800 · In-Kind Match Revenue	50,000.00	0.52%		22,380.00	0.23%		(27,620.00)	Reduced books donations
Total Revenue	**$ 9,437,448.00**	99.07%		**$ 9,526,284.00**	100.00%		**$ 88,836.00**	
Expense								
60000 · Salary & Wages	$ 709,069.00	7.44%		$ 649,656.00	6.82%		(59,413.00)	Reduced staff from 14 to 11 full-time and adjusted leave accrual
60050 · Fringe Benefits	223,832.00	2.35%		199,226.00	2.09%		(24,606.00)	Reduced staff from 14 to 11 full-time and adjusted leave accrual
60100 · Advertising & Public Relations	5,000.00	0.05%		6,000.00	0.06%		1,000.00	Increased to reflect current expenditures
60130 · Communication Cost	23,000.00	0.24%		21,910.00	0.23%		(1,090.00)	Decreased to reflect current expenditures
60135 · Postage & Freight	550.00	0.01%		550.00	0.01%		-	
60195 · Equipment - Rental/Lease	5,380.00	0.06%		5,380.00	0.06%		-	
60200 · Equipment and Other Capital	20,000.00	0.21%		20,000.00	0.21%		-	
60210 · Bank Fees	2,700.00	0.03%		2,700.00	0.03%		-	
60220 · Insurance	9,500.00	0.10%		6,832.00	0.07%		(2,668.00)	Decreased to reflect current expenditures
60240 · Maintenance and Repair	6,000.00	0.06%		6,000.00	0.06%		-	
60250 · Materials and Supplies	236,897.00	2.49%		329,906.00	3.46%		93,009.00	Increased to reflect expenditures for Providers needs
60270 · Membership & Subscriptions	5,000.00	0.05%		5,000.00	0.05%		-	
60300 · Professional Services	90,786.00	0.95%		96,699.00	1.02%		5,913.00	Increased to reflect current expenditures
60310 · Publication and Printing Cost	3,500.00	0.04%		2,000.00	0.02%		(1,500.00)	Decreased to reflect current expenditures
60330 · Rental Cost	123,051.00	1.29%		123,051.00	1.29%		-	
60350 · Training and Education Cost	15,000.00	0.16%		7,425.00	0.08%		(7,575.00)	Decreased to reflect current expenditures
60370 · Travel Cost	38,152.00	0.40%		34,852.00	0.37%		(3,300.00)	Decreased to reflect current expenditures
60400 · Office Supplies & Furniture <1k	14,260.00	0.15%		14,260.00	0.15%		-	
60500 · Information Technology	14,151.00	0.15%		14,151.00	0.15%		-	
60600 · Employee Related Expenses	3,115.00	0.03%		2,115.00	0.02%		(1,000.00)	Decreased to reflect current expenditures
60900 · Miscellaneous Expenses	10,000.00	0.10%		4,585.00	0.05%		(5,415.00)	Decreased to reflect current expenditures
67800 · In-Kind Match Expense	50,000.00	0.52%		22,380.00	0.23%		(27,620.00)	Decreased to reflect current expenditures
Subtotal Expenses	**$ 1,608,943.00**	16.89%		**$ 1,574,678.00**	16.53%		**$ (34,265.00)**	
Contracted Expenses (Slots)								
60147 · Contract Services SR	$ 4,892,649.00	51.36%	78.27%	$ 4,975,017.00	52.22%	78.66%	$ 82,368.00	Funding awarded 9/1/2026 Revert and Reappropriate
60147 · Contract Services SR Plus		0.00%		40,763.00	0.43%		40,763.00	Funding awarded 9/1/2026 Revert and Reappropriate
60148 · Contract Services VPK	2,932,856.00	30.79%	95.24%	2,932,856.00	30.79%	95.24%	-	
60150 · Contract Services TAPP	3,000.00	0.03%		2,970.00	0.03%		(30.00)	Decreased to reflect current expenditures
Subtotal Slot Expenses	**$ 7,828,505.00**	82.18%		**$ 7,951,606.00**	83.47%		**$ 123,101.00**	
Total Expense	**$ 9,437,448.00**	99.07%		**$ 9,526,284.00**	100.00%		**$ 88,836.00**	
Total Revenue/Expenses - Surplus/(Deficit)	-	-		-	-		-	

Early Learning Coalition of Santa Rosa County

NOA 9/01/2026

2026-2027 Proposed Budget Narrative for Approval 11.10.2026

Revenue			
43400 · Division of Early Learning Grants			
School Readiness	$	6,324,381.00	Contract with DEL for School Readiness Programs.
SR Plus		42,908.00	Contract with DEL for School Readiness Plus
VPK	$	3,079,499.00	Contract with DEL for Voluntary Prekindergarten Education Program.
VPK - Program Assessment	$	14,666.00	Contract with DEL for Voluntary Prekindergarten Education Program.
43429 · Local Match	$	37,500.00	Match support from Santa Rosa County Board of Commissioners.
43450 · Interest Income-Restricted	$	150.00	Interest - Regions Bank.
44400 · TAP Program	$	3,300.00	Contract with Santa Rosa County School District.
44475 · University of Florida Program	$	1,500.00	Contract with UF for child care providers stipends.
44500 · Public Contributions		-	
46800 · In-Kind Match Revenue	$	22,380.00	Donated Services/Supplies (audit services and books).
Total Revenue	**$**	**9,526,284.00**	
Expense			
60000 · Salary & Wages	$	649,656.00	Wages and salaries, includes 3% increase for full-time regular employees or COLA at year end, estimated leave accrual $7,000.
60050 · Fringe Benefits	$	199,226.00	Payroll taxes, Increase in health, dental, short term disability, life, vision and up to a 5% match for 401(k) retirement.
60100 · Advertising & Public Relations		6,000.00	Billboards, signs, movie theater ads, public events advertisements
60130 · Communication Cost	$	21,910.00	Cell phones, telephone, Zoom meeting and internet services.
60135 · Postage & Freight	$	550.00	Stamps for screening clients, other operational mail and shipping.
60195 · Equipment - Rental/Lease	$	5,380.00	Copy machines lease (2).
60200 · Equipment and Other Capital	$	20,000.00	Computers, printers, scanners & monitors for staff and parent labs. Equipment replacement and hardware/software.
60210 · Bank Fees	$	2,700.00	Monthly analysis, check reorders, stop pmt, and annual credit card fees.
60220 · Insurance	$	6,832.00	General Liability, FL Notary Errors and Omissions, Property, Fidelity Bond, Crime bond for 401(k), Directors & Officers, Worker Comp. and EPLI.
60240 · Maintenance and Repair	$	6,000.00	Phone/alarm/lawn/copier maintenance, vision & hearing machine repairs and calibration and repairs to offices
60250 · Materials and Supplies	$	329,906.00	Quality supplies, program/educational supplies, FBNBB, Training materials & other educational supplies for Providers
60270 · Membership & Subscriptions	$	5,000.00	Santa Rosa Chamber of Commerce, Association Early Learning, SECA, Rotary Club and Amazon Prime.
60300 · Professional Services	$	96,699.00	Audit, attorney, pension plan fees, HR fees, Temp. employees if needed, IT services outsourced and FORUM Monitoring services.
60310 · Publication and Printing Cost	$	2,000.00	Business cards, staff I.D. cards and printing quality and CCR&R materials.
60330 · Rental Cost	$	123,051.00	Leased space, utilities, storage space, alarm system, janitorial services, and file destruction.
60350 · Training and Education Cost	$	7,425.00	Registration/Conference fees for staff development.
60370 · Travel Cost	$	34,852.00	Local travel and out of town/state travel.
60400 · Office Supplies & Furniture <1k	$	14,260.00	Office Depot, Staples, Amazon, Adobe, DocuSign, Canva and 123RF.
60500 · Information Technology	$	14,151.00	Office 365, anti-virus, email archiving, QuickBooks annual plan, remote PC, website hosting, back-up services and domain name fees.
60600 · Employee Related Expenses	$	2,115.00	Drug test, Criminal Background, Local law check for new hires, rescreening and ads for new hires.
60900 · Miscellaneous Expenses	$	4,585.00	State of Florida Division of Corp. fee, other miscellaneous
67800 · In-Kind Match Expense	$	22,380.00	Donated Services and Supplies (audit services and books).
Subtotal Expenses	**$**	**1,574,678.00**	
Contracted Expenses (Slots)			
60147 · Contract Services SR	$	4,975,017.00	Slots for School Readiness Direct Services.
60147 · Contract Services SR Plus	$	40,763.00	Slots for School Readiness Plus Direct Services.
60148 · Contract Services VPK	$	2,932,856.00	Slots for Voluntary Prekindergarten Services.
60150 · Contract Services TAPP	$	2,970.00	Slots for Teen Parent Program Services.
Subtotal Slot Expenses	**$**	**7,951,606.00**	
Total Expense	**$**	**9,526,284.00**	
Total Revenue/Expenses - Surplus/(Deficit)		**-**	

Early Learning Coalition of Santa Rosa County

Agenda
Board of Directors Meeting
November 10, 2026, 10:00 a.m.

- Call to Order — John Walker
- Public Comment
- Approval of Board Minutes—*Action Item* — Mr. Walker
  - July 28, 2026
- Executive Committee Report—*Action Item* — Mr. Walker
  John Walker Reappointment

  CEO's Report—*Information Item*
  DEL Accountability Review
  DEL Fiscal Review
  Coalition Annual Report
  Organizational Updates
- Finance Committee Report—*Action Item* — Mr. Walker
  - June – September 2025 Financials
  - Proposed Budget Revision
- Community Needs Assessment—Action Item
  - Coalition Priorities
- Coalition Department Updates *(Information Items)*
  - Education Programs Report — Shannon Peterson
  - Operations/Client Services Report — Megan Saye
  - Utilization Reports — Ron Geri
- Announcements — Mr. Walker
- Adjourn — Mr. Walker

Early Learning Coalition of Santa Rosa County
Coalition Board Meeting
July 28, 2026, 10:00 AM

Attendees: *Renee Cobb, Rachel Connell, Johnny Crane, Tarae Donaldson, Angela Evans, Jenea Highfill, Jennifer Hill Faron, Hannah Percell, Jeni Senter, Donald Shleton, Melissa Sidoti, John Walker, Anna Weaver; Staff: Shannon Peterson, Megan Saye, Melissa Stuckey, Barbora Valovic*

Lead	Topic	Discussion
Chairperson Anna Weaver	**Call to Order**	Anna Weaver called the July 28 Board of Directors meeting to order at 10:10 a.m.
Ms. Weaver	**Public Comment**	There was none.
Ms. Weaver	**Approval of Minutes**	Ms. Weaver presented the minutes from the May 14, 2026, Board Meeting. **John Walker made a motion to approve the Board Minutes from May 14, 2026 Board Meeting, seconded by Johnny Crane. The motion carried unanimously.**
Ms. Weaver	**Executive Committee Report**	The Executive Committee Report was provided as information only. CEO Melissa Stuckey reported that the organization had a busy fiscal year and was preparing for the new year, including budget planning, community events, training, and conferences. She noted that the Monitoring Compliance Specialist position was vacant and being advertised, and that Ron would be working remotely while attending to family matters. Melissa thanked the board for its continued support and commitment to serving children and families in Santa Rosa County. She also shared that Apollo, the coalition dog, had been featured in a national calendar.
John Walker	**Finance Committee Report**	John Walker presented the April and May 2026 financials, noting that May's reported net income reflected advance funding for June expenses, which were expected to bring the year to break-even status. VPK advances decreased by approximately $600,000 from April to May and were expected to be reduced to zero in June. The proposed FY 2026–2027 budget reflected a shortfall due to a reduced award, with potential state funding opportunities to help offset the difference. The April and May financials and proposed FY 2026–2027 budget were presented as a motion and second from the Finance Committee. **The motion carried unanimously.**
Melissa Stuckey	**CEO's Report**	Was presented as part of the Executive Committee Report.

Early Learning Coalition of Santa Rosa County
Coalition Board Meeting
July 28, 2026, 10:00 AM

Shannon Peterson **Megan Saye**	**Coalition Updates**	Shannon Peterson presented the Education Department report. She reported on summer program highlights, including distributing indoor and outdoor learning resources to 30 school-age programs and providing training and supplemental curriculum materials to three-year-old providers. Staff attended professional development conferences focused on literacy and autism-related resources to better support providers and families. Planning continued for the Pathways to Kindergarten Summit scheduled for October 12, which will bring early childhood and kindergarten educators together to support successful transitions into kindergarten. The coalition also began its partnership with the Florida Children's Forum for the 2026–2027 CLASS assessments and started developing a Provider Resource Room at the Milton office to provide contracted providers with access to educational materials, equipment, and classroom supplies. Megan Saye presented the Operations/Client Services report. She reported that summer is a busy period for Family Services due to School Readiness redeterminations, summer enrollments, and VPK applications. All School Readiness provider contracts were in place by July 1, with 53 School Readiness providers and 37 VPK providers; one VPK contract remained pending DCF approval. She also shared updates on upcoming events, including National Night Out, Storybook Village, and Pictures with Santa.
Melissa Stuckey	**Utilization Report**	In Ron Geri's absence, Ms. Stuckey presented the Utilization Reports for FY Ending June 2026 as an informational item. The utilization report showed a surplus, with approximately 92% of available funds spent. Fewer children were served in June 2026 compared to June 2025, reflecting continued enrollment challenges that may be related to eligibility requirements and families' difficulty affording the remaining cost of childcare. Administrative funding is tied to actual expenditures, limiting the ability to reallocate unused funds. The report included School Readiness, VPK, TAP, and SR Plus funds that pass through the Coalition to providers.
Anna Weaver	**Adjournment**	Ms. Weaver adjourned the meeting at 10:35 a.m.

Early Learning Coalition of Santa Rosa County

Summary Report by Funder

FY 2026 - 2027

School Readiness Summary		
Report Month	Children Served	Slot Costs
PYA	73	$2,646
Jul-2026	783	$413,800
Aug-2026	815	$341,856
Sep-2026	760	$350,621
Oct-2026		
Nov-2026		
Dec-2026		
Jan-2027		
Feb-2027		
Mar-2027		
Apr-2027		
May-2027		
Jun-2027		
YTD Total:		$1,108,923

VPK Summary		
Report Month	Children Served	Slot Costs
Jul-2026	0	$0
Aug-2026	1,018	$225,118
Sep-2026	1,038	$348,979
Oct-2026		
Nov-2026		
Dec-2026		
Jan-2027		
Feb-2027		
Mar-2027		
Apr-2027		
May-2027		
Jun-2027		
YTD Total:		$574,096

TAPP Summary		
Report Month	Children Paid	Slot Costs
Jul-2026	0	$0
Aug-2026	0	$0
Sep-2026	0	$0
Oct-2026		
Nov-2026		
Dec-2026		
Jan-2027		
Feb-2027		
Mar-2027		
Apr-2027		
May-2027		
Jun-2027		
YTD Total:		$0

SR Plus Summary		
Report Month	Children Paid	Slot Costs
Jul-2026	13	$2,865
Aug-2026	9	$2,042
Sep-2026	7	$1,805
Oct-2026		
Nov-2026		
Dec-2026		
Jan-2027		
Feb-2027		
Mar-2027		
Apr-2027		
May-2027		
Jun-2027		
YTD Total:		$6,712

Note: PYA = Prior Year Adjustment

Early Learning Coalition of Santa Rosa County

Utilization summary

FY 2026 - 2027

School Readiness Funding						
Report Month	Children Served	Monthly Slot Budget	Actual Slot Costs	Monthly Spending Rate	Monthly Surplus / (Deficit)	YTD Actual Spending Rate
PYA	73		$2,646			
Jul-2026	783	$411,101	$413,800	101%	($2,699)	101%
Aug-2026	815	$411,101	$341,856	83%	$69,245	92%
Sep-2026	760	$411,101	$350,621	85%	$60,480	90%
Oct-2026						
Nov-2026						
Dec-2026						
Jan-2027						
Feb-2027						
Mar-2027						
Apr-2027						
May-2027						
Jun-2027						
		Annual Slot Budget	YTD Slot Costs	Remaining Dollars	YTD Surplus/ (Deficit)	YTD Spending Rate
		$4,933,215	$1,108,923	$3,824,292	$127,027	90%

Note 1: PYA = Prior Year Adjustment

Note 2 :Surplus dollars are being used to cover deficit in QPI category